



Procurement Policy

JULY 2020

At Boral we are committed to operating in a manner that safely delivers a sustainable competitive advantage, including through the way we procure goods and services and more generally how we manage our costs. Accordingly, anyone involved with procurement of goods and services (whether employee or contractor) is accountable for ensuring the spending of Boral's funds is responsible, transparent and in alignment with this Policy.

In seeking to safely maximise the benefit to Boral through our procurement activity, Boral will:

- Require that the safety and welfare of our employees, contractors, communities and the environment be paramount during any procurement activity.
- Promote a cost management culture where anyone involved with the procurement of goods or services treats Boral funds as if their own.
- Develop and maintain best practice strategic sourcing and spend category management processes to ensure best value for Boral from each purchase or supplier engagement.
- Develop and maintain a structured procurement and purchasing process with common standards to provide a framework of governance around what, when and how to purchase goods and services and for the selection and engagement of suppliers and contractors.
- Strive to use the most efficient purchasing transaction techniques in order to ensure savings objectives are achieved while minimising administrative effort for our people.
- Work to minimise risk associated with the goods and services to be provided and the suppliers providing them.
- Act to ensure that anyone involved in the procurement process observes the highest standards of ethical conduct.
- Promote diversity and inclusion within our suppliers, and incorporate diversity and inclusion criteria into our supplier assessment processes.
- Value the well-being of the local communities in which we operate, and incorporate community benefit criteria into our supplier assessment processes.
- Clearly define procurement responsibilities for anyone involved in the procurement activity.
- Allocate sufficient resources to meet the commitments of this Policy.

A handwritten signature in blue ink, appearing to read "Zlatko Todorcevski".

Zlatko Todorcevski
CEO & Managing Director